# FICPI 16th Open Forum

# Retirement & Mentoring: Keeping Knowledge Within the Firm

MODERATOR: Eugene Arievich, Partner, Baker & McKenzie, Moscow, Russia SPEAKERS: Brett Slaney, Patent Agent, BLAKES, Toronto, Canada Peter Huntsman, Patent Attorney, Davies Collison Cave, Melbourne, Australia André Werner, Patent Attorney, Troesch Scheidegger Werner AG, Zumikon, Switzerland

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### EUGENE ARIEVICH PROFESSIONAL HISTORY

1973 - 1988 The USSR Patent and Trademark Office:

researcher - examiner - senior examiner - deputy head of trademark examination

- 1988 1996 Partner in the first independent IP boutique in Russia
- 1991 Visiting attorney in IP boutique in NY
- 1996 2017 Partner and Head of IP Practice, Russia and CIS, Baker & McKenzie
- 2017.... Who knows?

### PETER HUNTSMAN PROFESSIONAL HISTORY

- 1973 Started in profession in London, UK as Graduate
- 1976 Opened Birmingham, UK office for same firm
- 1980, 1981 Qualified CPA, EPA
- 1984 Qualified Australian Registered Patent & TM Attorney
- 1986 Partner of Davies & Collison (later DCC)
- 1989~ Principal partner of Materials' Science group
  - up to 6 patent attorneys / technical assistants
  - eventually total of 3 partners
- 2015 Retired from DCC partnership
- 2015 Consultant Employee of DCC, full time, mainly remote
- 2016 Consultancy renewed, part time, mainly remote
- 2016 August: DCC incorporates now subsidiary of public company Qantm Intellectual Property

#### André Werner PROFESSIONAL HISTORY

1987 Starting work as trainee in a small IP boutique (SW, 3 Attorneys)

- 1990 Merging into TSW, now 6 Attorneys; responsible for implementing IT and reorganization of book-keeping, renewal department and backoffice
- 1994 Integrating a single IP office into TSW, working part-time in this office, having full responsibility for this office, recognizing effect of a partner leaving the office
- 1996 Becoming equal share partner, more responsibility in decision finding/making
- 1997 Integrating a further single IP office into TSW, in charge of escorting and supervising senior partners to retire
- 2013 Modification of partnership, retiring process of two senior partners and merging another IP office into TSWpat-group; actually being 15 Attorneys
- 2018 Envisaged end of retiring process and finalizing model of TSWpat group
- 2022 Envisaged time to finally handover managing responsibility to successor(s)

### Brett Slaney PROFESSIONAL HISTORY

2002 - 2003	Engineering internships with boutique patent agency firm
	- Orange & Chari
2004	Joined Blake, Cassels & Graydon LLP
	- patent agent trainee and associate
2006	Qualified as Canadian patent agent
2007	Joined FICPI
2012	Appointed to CET Executive of FICPI
2013	Partner of Blake, Cassels & Graydon
2016	Currently still partner at Blakes
2045	Anticipated year for mandatory retirement
2046 -	???

# **Discussion Outline/Burning Issues**

- Retirement Policy
- Incentives to Retirees vis-à-vis Incentives to Younger Partners
- Transitioning Client Relationships and Management Functions
- Life After Retirement
- Do's and Dont's of Retirement

## **Retirement Policy**

- Is it necessary to have one?
  If so, what should it include?
- Mandatory retirement age?
- Enforcing or Encouraging Retirement?

Incentives to Retirees vis-à-vis Incentives to Younger Partners

- Retirement benefits
- Differences between small/medium/large firms
- Compensation for legal work/BD activities after retirement
- How to keep younger partners in the firm until elders retire

## Transitioning Client Relationships and Management Functions

- When to begin?
- Managing client's concerns and expectations
- Choosing and grooming a successor/successors

## Life After Retirement

- Drawing the line: how much involvement in the firm's life is good for all?
- Of counsel, consultant, sub-contractor?
- Social involvement
- Teaching, writing, practicing law any limitations?

### Do's and Dont's of Retirement

- Respect and help each other
- Coordinated communication
- No blanket hogging and burning bridges

### Thank you very much for your attention!

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